



(ISC)² Chartering Chapter Guidelines

How to Start-up an (ISC)² Chapter

January 2017



CHAPTERS

Connect | Educate | Inspire | Secure



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(ISC)² Chartering Chapter Guidelines

PROGRAM OVERVIEW

Thank you for your interest in starting a new (ISC)² Chapter in your local area! (ISC)² aims to strengthen the information security professional community through collaboration, education, networking and mentoring. With over 135 chapters and growing, the program provides members and non-members alike an opportunity to share knowledge, grow professionally, raise security awareness and advance information security in local communities around the world.

The Vision and Mission of (ISC)²

The (ISC)² vision of inspiring a safe and secure cyber world expands the (ISC)² mission and demonstrates our commitment to supporting and providing members and constituents with credentials, resources, and leadership to address cyber, information, software and infrastructure security and deliver value to society. We take pride in our reputation built on trust, integrity, and professionalism. And we're proud of our membership – an elite network of over 120,000 certified industry professionals worldwide.

Chapter Program Goals

(ISC)²'s goals for the Chapter Program are to:

- Strengthen connections among (ISC)² members and between (ISC)² and our members
- Enhance the (ISC)² member experience and improve value in membership
- Encourage non-(ISC)² credentialed professional participation to learn and contribute
- Advocate for the information security profession and (ISC)² certifications
- Educate and empower local communities on cyber security awareness and protection
- Mentor aspiring information security professionals
- Provide current and timely educational opportunities and professional resources
- Create a forum for information security professionals to collaborate on projects and develop leadership skills

Focus Areas of (ISC)² Chapters

The explosive growth of this program is a testament to the passion of (ISC)² members for building a strong professional network and their desire to impact both their local and professional communities. With missions ranging from community outreach and social responsibility to leadership and mentoring, (ISC)² Chapters are already becoming a core component of (ISC)² and a focal point for the information security community.

Connect. Educate. Inspire. Secure.

The new tagline for the Chapter Program indicates the core focus areas of our chapters and describes the journey that one would experience by being a member of a chapter. (ISC)² Chapters “connect” like-minded individuals to get “educated” by attending meetings, events and/or study groups offered by the chapter, who become “inspired” to help others through community and public service initiatives, and then ultimately “secure” the community by generating awareness and empowering others to protect themselves online.



Under each focus area, chapters can offer various activities based on their goals and member’s interests:

Connect	Educate	Inspire	Secure
<ul style="list-style-type: none">Professional NetworkingCareer DevelopmentJob ConnectionsKnowledge ExchangeJoint OpportunitiesSocial OutingsFellowship	<ul style="list-style-type: none">Industry Expert PresentationsStudy GroupsSeminars/WorkshopsCurriculum DevelopmentContinuing Professional Education (CPEs)	<ul style="list-style-type: none">Mentor StudentsSpecial Interest GroupsCybersecurity AwarenessAdvocacy for the ProfessionLeadership DevelopmentProfessional DevelopmentFundraising (Scholarships)	<ul style="list-style-type: none">Teaching Others to be Safe Online (children and seniors)Form Partnerships with Public and Private SectorCollaborate on Cybersecurity Awareness Projects

Chapter Structure

(ISC)² members have the opportunity to establish a chapter that will best serve members and professionals in the local area. Below is an overview of the structure of an (ISC)² Chapter:

Getting Started

- An (ISC)² member with a minimum of three years as an (ISC)² credential holder in good standing can start a chapter
- (ISC)² members without the minimum three years as a credential holder may serve as an officer or charter member during the chapter chartering process
- The chapter’s geographic boundaries are determined upon request and availability
- Regional, state/province and country chapters must accommodate and serve all members within the proposed geographical boundaries
- Changes to the chapter’s territory should be reviewed and approved by (ISC)²
- Chapters may recruit new members only within their designated geographical boundaries, but can accept membership from individuals outside this area
- A minimum of 15 members are required to form a chapter (*exceptions may be made for extenuating circumstances*)
- Non-(ISC)² members are eligible to join once the chapter has been established

Governance

- All official (ISC)² Chapters agree and abide to the (ISC)² Chapter Affiliation Agreement which serves as the chapter’s charter
- Chapters shall establish and maintain bylaws, or other governance document, that comply with the terms in the Affiliation Agreement. This document, as well as the other policies outlined within it, serve as the rules by which the chapter operates by.
- Chapters may NOT bind (ISC)² or otherwise imply or infer agency on behalf of (ISC)²
- Chapters must ensure compliance with all tax, privacy, and local/state or district/national laws applicable in their country
- Chapters must abide by (ISC)² trademark usage requirements and (ISC)² branding guidelines

Leadership

- There are four required officer positions: President, Treasurer, Secretary and Membership Chair
- These positions may only be held by (ISC)² credentialed members who do not hold a leadership position in a competing security organization
- If the chapter chooses to have a Vice President position, it should be held by an (ISC)² member
- Additional positions, such as directors and committee chairs, can be held by non-(ISC)² members
- An (ISC)² credentialed member or other security professional who is employed by entities with a conflict, offer a service, or are commercially motivated to promote alternative certifications/training

may become a member of a chapter; but **cannot** serve as a chapter officer

- A member from another security chapter organization may join as a member of an (ISC)² chapter; however, an officer from another chapter organization **cannot** concurrently serve as a required officer of an (ISC)² chapter

Membership

- An (ISC)² member is a professional who holds one or more of the following (ISC)² credentials: CAP, CCFP, CCSP, CISSP, CSSLP, HCISPP and SSCP.
- (ISC)² credentialed members and non-credential holders may join an (ISC)² Chapter
- An (ISC)² chapter member who does not hold an (ISC)² credential, is not a member of (ISC)²
- (ISC)² members are *not* automatically enrolled as a chapter member, and are not required to join a local chapter
- Members can choose to join more than one (ISC)² Chapter
- All (ISC)² chapter members are required to abide by the [\(ISC\)² Code of Ethics](#)
- To verify if someone holds an (ISC)² certification, visit the [\(ISC\)² Certification Verification](#) page

Dues and Funding

- The chapter will determine its own membership dues or may choose to not charge dues
- Chapter member dues are to be collected by the chapter; not by (ISC)²
- Official chapters are eligible to receive one-time stipend US\$500

Minimum Activity Requirements

- Chapters are to hold three member activities within the calendar year
- Four officer meetings should be held throughout the year
- An annual meeting is required; however, can serve as one of the required member activities
- Elections must be held, at a minimum, every three years

Continuing Professional Education Credits

- Officers earn CPEs for forming and managing a chapter
- Chapter members can earn CPEs for attending meetings or preparing presentations related to the domains of the (ISC)² CBK
- Official Chapters are CPE Submitters of (ISC)² and are required to submit CPEs to (ISC)² on behalf of chapter members

Benefits of Chapter Membership

There are several benefits to starting or joining an (ISC)² Chapter. Not only will you gain a sense of fellowship with colleagues in your profession, but you will be able to network and exchange knowledge with fellow (ISC)² credential holders and other local security professionals. Other opportunities consist of:

- Developing leadership skills by serving as a chapter officer, speaking at chapter meetings or special events, and mentoring credential seeking professionals
- Studying with colleagues for (ISC)² base and advanced credentials
- Earning CPEs by participating in professional activities
- Participating in co-sponsored events with other industry associations
- Assisting (ISC)² initiatives by speaking at industry events, or writing articles for publication
- Participating in local community outreach or public service projects to educate people about cyber security

Start a Chapter Near You!

(ISC)² encourages members who have the same vision of inspiring a safe and secure cyber world to start a chapter and make an impact in their local communities. It takes time, hard work and dedication, but there are many benefits involved that make it worth the effort.

This document will provide you with an overview of the entire chartering process, as well as step-by-step instructions on how to get started and become an official chapter. As part of the application process to start a chapter, you will need to review and acknowledge these Guidelines before submitting your petition online.

Please feel free to contact us with any questions at chapters@isc2.org.

ELIGIBILITY REQUIREMENTS

To be eligible to start a chapter, you will need to meet the following requirements:

- Be an (ISC)² member in good standing for a minimum of three years
- Be a resident of the area in which you plan to start a chapter for at least one year
- Have proven leadership experience in a professional setting
- Not currently serving as an officer of another security chapter organization
- No previous convictions of criminal activity or conduct

Below is an explanation of each:

- **Membership Experience** - Starting a chapter places a petitioner in a high profile position in which they become an ambassador for carrying the reputation of (ISC)². (ISC)² encourages members who understand the requirements for becoming a member and maintaining a certification, who can attest to what it's like to be a member, who abides by the [\(ISC\)² Code of Ethics](#), and believes in the vision and mission of (ISC)², to take on the charge of starting a chapter in their local community. To truly understand the value of being an (ISC)² member, one should be a member for at least three years in good standing, and complete one renewal cycle.
- **Local Residency** - Petitioners must be a resident for at least one year in the proposed chapter territory. It is important that the member is familiar with the area and understands the needs of security professionals in the community. Having connections in the area can also be very helpful in getting established. Members who have heavy travel schedules or live in the area part time should not apply due to the limited time available to commit to developing the foundation of the chapter.
- **Professional Leadership Experience** - Strong leadership skills are key in starting up and running a successful chapter. Petitioners should have previous leadership experience and/or knowledge in, but not limited to:
 - Starting a chapter, user group or other organized network
 - Holding an officer or director-level position within a chapter or organization (recommended two years)
 - Serving in a leadership position in a chapter, user group or other organized network (recommended two years)
 - Managing teams of people through employment or volunteer programs (consisting of five or more people)
 - Possess five years of experience working in a governance capacity
- **Not currently serving as an officer of another chapter organization** - (ISC)² requires members who are developing and managing an (ISC)² Chapter to focus their efforts on making the chapter successful, and to avoid being distracted with the mission and objectives of leading another similar chapter organization. This also prevents the possibility of biases and preferences. However, (ISC)² supports and encourages (ISC)² Chapters to work with chapters of other security organizations by producing joint/cobranding events and activities, but requires the leadership be separate. (NOTE: This applies to not only the petitioner, but the officer positions of President, Treasurer, Secretary and Membership Chair; and Vice President if position is available in the chapter. This does not apply to directors and committee chairs.)
- **No previous convictions of criminal activity or conduct** - (ISC)² presumes its certified members to be of the highest ethical and professional caliber. To that end the organization has standards that

candidates must acknowledge as part of being a leader of an (ISC)² Chapter. The following activities may impact your eligibility to start an (ISC)² Chapter:

- Convicted of a felony, a crime based on dishonesty (felony or misdemeanor involving lying) or a Court Martial in military service, or is there a felony charge now pending against you (Omit minor traffic violations and offenses prosecuted in juvenile court.)
- Being involved, or publicly identified, with criminal hackers or hacking
- Revocation of a professional license, certification, membership or registration, or been censured or disciplined by any professional organization or government agency
- Previously known by any other name, alias, or pseudonym (Omit user identities or screen names with which you were publicly identified, and name changes due to marriage or adoption.)

If any of these activities apply to you, you may not be eligible to start or lead an (ISC)² Chapter. If you feel you may still be eligible, please contact legal@isc2.org to discuss your particular situation and receive clearance of eligibility. (ISC)² members are advised to resolve any potential eligibility problems prior to applying to start an (ISC)² Chapter.

NOTE: (ISC)² holds the right to audit the member's professional experience or request a criminal background check at our discretion if concerns are raised about the member's credibility and expertise.

If you meet the criteria to start a chapter, review the next section on the Chapter Application Process which will provide you with details on next steps.

CHAPTER APPLICATION PROCESS

There are three phases involved in the process of becoming an official chapter of (ISC)². Below is an overview of each phase:

- 1. Petitioning Phase** – During this phase, members will submit a petition to start a chapter in their desired location during a scheduled timeframe during the year. Open enrollment will vary per region. (ISC)² will verify member background information and research details about the specific area of interest. If approved, then a regional chapter review team will evaluate petitions and score them based on specific criteria. If approved, the petitioner proceeds to the Chartering phase. If declined, applicants are notified via email.
- 2. Chartering Phase** – Approved petitioners will receive a start-up kit, which contains important materials to establish the chapter. A chartering chapter orientation will be held via a webinar with other petitioners within the region who have been approved to start a chapter. The webinar will be recorded for those who are not able to attend the live version. All petitioners must attend in the webinar (live or recorded). This webinar is the first milestone in a series of seven activities to be completed in order to continue through the chartering process.

Once the first milestone has been completed, an email announcement will be sent to all local (ISC)² members to notify them of a chapter being formed in their area and to contact the petitioner if interested in joining the initiative as a charter member. The petitioner will need to schedule a start-up meeting with interested members to discuss the mission and goals of the chapter, elect officers and sign the application with at least 15 (ISC)² members. The application and meeting minutes are submitted to (ISC)².

Three activities, or goals, are identified in the start-up meeting and implemented throughout the chartering process. Progress reports are submitted to (ISC)² upon completion of each activity. Once the chartering group completes the three activities, they will complete legal documentation, and then proceed to the Official phase.

- 3. Official Phase** – Once the legal paperwork has been signed off by (ISC)², the chartering group becomes an official chapter. The chapter receives an Official Chapter Welcome Kit and an announcement is sent to local (ISC)² members about the chapter being newly established. Stipend requests are submitted to receive start-up funds, and the chapter creates and submits an annual chapter plan.

More details about each phase of the Chapter Application Process are explained in the next section.

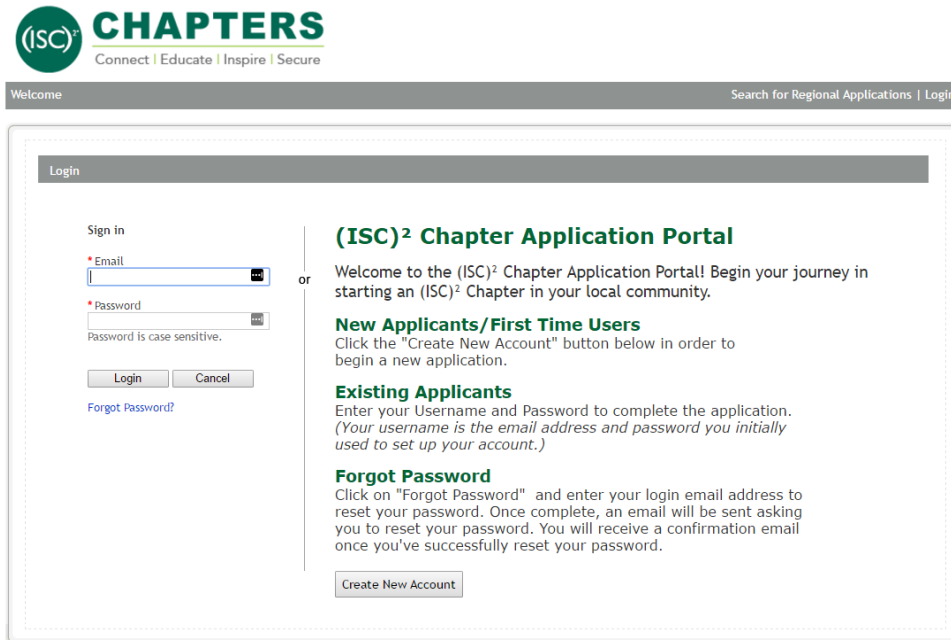
Petitioning Phase

Before you submit a petition to start an (ISC)² Chapter, determine if the area where you are interested in is available. Refer to the [\(ISC\)² Chapter Directory](#) to find out if one already exists. If one does exist, then contact the local chapter directly for more information about membership and activities. If a chapter does not exist, then consider working with a group of your professional colleagues in your region to submit a petition.

Petition Submission

Once you've determined you are eligible and no chapter exists in your desired location, then complete and submit a petition via [\(ISC\)²'s Chapter Application Portal](#). First, you will need to create an account for

your proposed chapter in the system with an email address you plan to use for ongoing chapter communications. You will use this system throughout the entire chartering process.

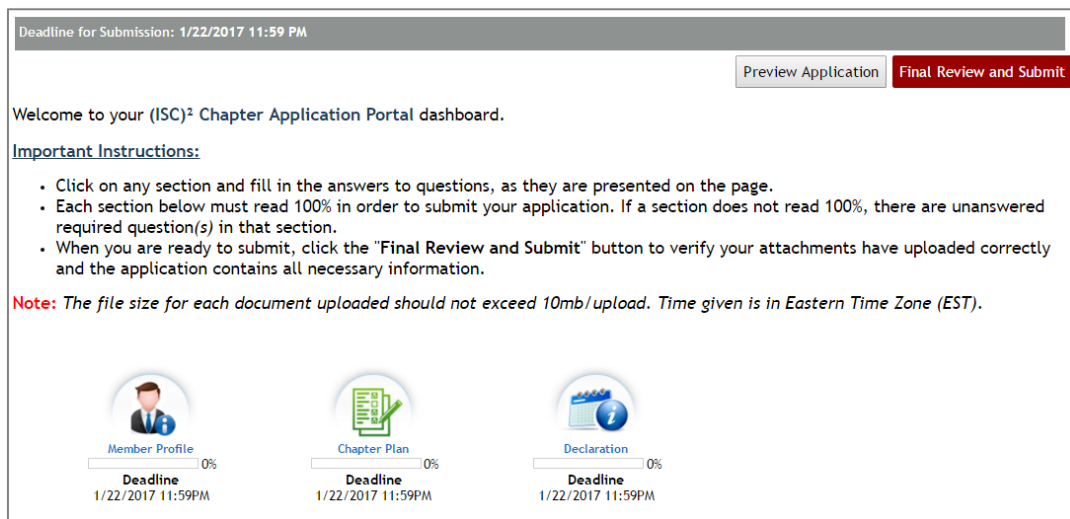


Shown above: (ISC)² Chapter Application Portal (powered by CommunityForce)

Note: if you create an (ISC)²-specific email address, include the word “chapter” or variation of the word to distinguish your chartering chapter from the (ISC)² organization.

Once you’ve set up an account, you can login with the credentials you just created and choose the appropriate regional application. Please note that there are specific dates in which a petition to start a chapter can be made. Open enrollment dates will be listed on the screen.

After you click “Apply”, you will enter the Application Dashboard screen. Here you will be able to monitor and track your progress throughout the application process.



Shown above: Application Dashboard for in the (ISC)² Chapter Application Portal

During the Petition phase, you will complete the following sections:

- **Member Profile** – this section requests information about your contact information, membership affiliation, and professional leadership experience. You will also need to submit your resume or CV.
- **Chapter Concept Plan** – submit a vision and goals, and details of the people working with you to start a chapter in your local community. Questions include details pertaining to your requested location, the purpose and mission of the chapter, areas of focus, the proposed structure, and financial support (if necessary). The concept plan will serve as a guide for developing a more detailed plan later in the process.
- **Declaration** – this section requires that you, as a representative of your group, acknowledge that you've read and agreed to the terms and requirements of the (ISC)² Chartering Chapter Guidelines, and affirm to the information you submitted in your petition.

Approval Process

Petitions received will be thoroughly reviewed and assessed. The focus will be on the value and benefit a local chapter brings to the local community and to (ISC)². The team will be looking for a strong, compelling purpose to start a chapter in a particular area, including a well-thought out concept plan as to the mission, focus and structure of the proposed chapter.

There is a three-step process in which each petition is reviewed: **Verification, Evaluation and Final Decision.**

Verification: Pre-Approval Process

During the Verification Process, (ISC)² regional staff will check the applicant's background information to determine the following:

- Has the applicant been a member in good standing for at least three years?
- Has the member lived in current proposed location for at least one year?
- Does the member have leadership experience?
- Is the member a current leader of another security chapter?
- Is there more than one petitioner for the proposed location?
- Is there an existing chapter in/nearby the requested territory? If so, how close is the chapter?
- Do the proposed boundaries present any conflict? If yes, why is it a conflict?
- How many members are in the proposed territory?

If the applicant meets all the requirements above, then he/she will proceed to the Evaluation Phase. If more information is required, (ISC)² will notify the applicant and request more details. If no additional details are received, and eligibility criteria is not met, then the application will be declined and the applicant will be notified via email.

Evaluation: Review and Scoring Process

Once the petition has been pre-approved, it is evaluated by a regional Chapter Review Team, consisting of (ISC)² staff, regional (ISC)² Advisory Council members, former/active (ISC)² chapter leaders, and other key professionals in the industry. The team will review and score petitions independently based on the following criteria:

1. **Location** – Is the requested location a viable area to start a chapter? Is the area too large to serve members? Does the proposed chapter name encompass the territory they plan to serve?

Are there enough (ISC)² members in the area? Is this an area where (ISC)² should have a larger presence? Are there any existing (ISC)² Chapters nearby? If so, are there any concerns for conflict?

2. **Leadership** – Does the applicant’s leadership experience meet expectations for starting and managing an (ISC)² Chapter? Based on the applicant’s experience reported, would this individual serve as a good leader for the chapter? Are there any concerns?
3. **Motivation** – Does the applicant appear to be interested in benefitting the greater good of the profession, or does he/she appear to be motivated to benefit his/herself? Does the petitioner have the time to commit and dedicate to starting the chapter?
4. **Vision** – Does the petitioner have a well-developed plan for the chapter? Does he/she have a solid vision or mission statement? Is there a particular focus for the chapter (i.e. education, networking, service, etc.)? Has the applicant looked into where, when and how often to meet? How far into the future is the proposed plan?
5. **Finances** – Based on the proposed chapter concept plan, does it appear that the chapter will be able to financially support itself? Has the applicant proposed how the chapter would be funded? Will it be able to raise the appropriate funds to support itself? Does it appear that it will have little to no expenses?

Petitions will be scored on a “confidence” scale of 1 to 5, with 5 being the highest and 1 being the lowest. The total and average scores are then sent to the regional (ISC)² office.

Final Decision: Decline/Approval Process

Once (ISC)² staff in the applicable regional office reviews the scores and comments from the chapter review team, they will make a final decision on the petitions. (ISC)² may approve or decline any application at its sole discretion.

In the case where multiple petitions are submitted for the same location, the applicant with the highest score and feedback will be approved and will take the lead in establishing a chapter in the area. Other applicants will be notified and connected with the approved applicant to help with establishing the chapter.

For petitions that have been declined, applicants will be notified via email. The applicant may be eligible to resubmit during the next enrollment period.

Chartering Phase

Once the petition has been approved, the applicant enters the Chartering Phase. In this phase, the applicant is responsible for organizing and establishing the chapter, for recruiting members, holding a start-up meeting and elections, developing and implementing a success plan with chartering members, and submitting progress reports. All of this takes place over a 5-6 month period. Specific dates will be provided upon notice of the application approval.

Getting Started

Chartering Classes

Applicants will be assembled into regional chartering “classes”. Information will be shared among the groups via a web conference initially, and then individuals will be introduced to provide support for one another throughout the chartering process. This will help develop relationships and provide support among other (ISC)² members who are going through the process at the same time.

Chapter Start-Up Kit

Chartering groups will receive a packet of materials needed to become an official chapter. The kit includes:

- **(ISC)² Official Chapter Handbook** – contains policies and guidelines for managing an Official (ISC)² Chapter.
- **Chartering Chapter Logo** – a Chartering Chapter logo is available for use throughout the chartering process. You will receive the Official Chapter logo once your chartering chapter receives its charter.
- **Chapter Application** – to be completed at the chapter’s Start-up Meeting with signatures from members who are interested in joining the initiative to start the chapter. These individuals will be considered “charter members”. Additional charter members can join throughout the Chartering process until the chapter becomes official.
- **Marketing Templates** – a branded Word document and Powerpoint presentation files will be provided to you to use throughout the chartering process.
- **Success Plan (template)** – a template will be provided to you to develop a plan for your chapter to implement during the chartering phase of the application process.
- **Activity Status Reports (template)** – a sample activity status report form will be provided to you to report on the progress of your chartering chapter.
- **Sample Chapter Bylaws** – a governance document is required to become an official chapter. (ISC)² provides sample bylaws template to use, but the chartering chapter may develop its own. This document will need to be submitted to (ISC)² before completing the chartering process.
- **Chapter Affiliation Agreement** – to become an official (ISC)² Chapter, all chartering groups shall agree to abide by all (ISC)² regulations and requirements by signing the (ISC)² Chapter Affiliation Agreement.
- **New Chapter Profile Sheet** – this document requests information to be able to set up accounts in (ISC)² system and ship the (ISC)² Official Chapter Welcome Kit to the appropriate location.
- **Stipend Request Form** – this form is to request start-up funds that all new chapters are eligible to receive after becoming official and requires a chapter bank account.



Chartering Milestones

Once applicants receive their Chapter Start-up Kit, then they must complete several milestones throughout the chartering process. This probationary period is to ensure that a solid foundation is built before receiving the official charter and to confirm chapters are set up correctly. In addition, these activities will help the group build momentum and remain active.

Below are the seven milestones in which each chartering group is to complete to become an official (ISC)² Chapter:

1. **Group Orientation**
2. **Start-up Meeting**
3. **Success Plan**
4. **Goal/Activity #1**
5. **Goal/Activity #2**
6. **Goal/Activity #3**
7. **Legal Documentation**

Each one of these steps will need to be completed in the [\(ISC\)² Chapter Application Portal](#).



Shown above: Activities of the Petitioning Phase as shown in the Chapter Application Portal.

Orientation

A Chartering Chapter Orientation will be held via a web conference for all approved applicants within a specific region, to provide guidance and direction as they start the process of forming their chapter. During the webinar, (ISC)² regional staff will review rules and requirements for establishing a chapter, and address other key areas of the (ISC)² Chartering Chapter Guidelines. They will also review the Chapter Start-up Kit and provide various tips and advice to help them get started. At the end of the call, a Q&A session will be held where the applicants can ask questions. Once you've completed the Orientation, enter the date you attended and provide an electronic signature in the (ISC)² Chapter Application Portal.

After the Orientation, (ISC)² will assign a chapter mentor and send a local outreach email.

- **Chapter Mentors**

A mentor will be assigned to each chartering chapter as a “go to” resource for advice and guidance throughout the chartering process. The mentor may be a current or former (ISC)² Chapter officer, an (ISC)² Advisory Council member, or a (ISC)² member with previous leadership experience. This person will have previous chapter and/or leadership experience that will be able to share their experience and provide valuable insight.

- **Outreach Email**

(ISC)² will send an email on behalf of the applicant to all (ISC)² members located in the requested area to notify them of the formation of the new chapter and invite them to become a charter member. Members will be instructed to contact you for details. Not only does this help with your recruiting efforts, but it ensures all (ISC)² members are given the opportunity to get involved at the early stages of the chapter formation. Once you have at least 15 members who are interested, then hold a start-up meeting.

Start-up Meeting

Once the applicant is able to generate enough interest from local members to start the chapter, he/she will hold a start-up meeting to discuss the mission and goals of the new chapter, elect officers, and sign the application form.

- **Discuss the Mission and Goals**

Interested members should discuss and determine the mission and goals of the chapter, as well as the areas of focus that the group is interested in, such as professional development, community service, networking and social activities, etc. The applicant shall review his/her chapter concept plan with the group and discuss details pertaining to the proposed chapter name, geographical boundaries, meeting location, frequency of meetings, membership fees (to charge or not to charge), legal status, communications, start-up costs, etc.

- **Elect Officers**

There are four required positions to operate an (ISC)² Chapter: President, Treasurer, Secretary and Membership Chair. These officer positions must always be held by (ISC)² members. Non-(ISC)² members are eligible to hold other positions such as directors or committee chairs. These positions should be filled by four different (ISC)² members when submitting the (ISC)² Chapter Charter Application who fulfill these roles throughout the chartering process. The members who hold positions as chartering officers may be replaced pursuant to Chapter Bylaws.

Chapters can define the specific roles for each officer position; however, a basic job description for each one is as follows:

- **President** – responsible for presiding over the business meetings and ensures that all rules and regulations are observed, appoints and serves as a member of all committees, decides tie votes and ensures that all officers faithfully perform their duties.
- **Treasurer** – responsible for keeping an accurate record of all chapter receipts and expenditures. Treasurer shall collect all dues and other monies, depositing in a repository in the name of the chapter.
- **Secretary** – responsible for recording the proceedings of the chapter, writes and conducts the correspondence, as well as prepares reports due to (ISC)².
- **Membership Chair** – responsible for promoting the membership growth of the chapter, and ensuring new and potential members are able to take part as easily and smoothly as possible. Also responsible for maintaining membership records to ensure they are accurate and up-to-date.

Other Positions for Consideration:

- **Vice President** - many chapters create a position of Vice President within the chapter’s board. Typically, this is the first person in the presidential line of succession, and ascends to the presidency if the president was removed for any reason. This position is not required, but optional. If the chapter chooses to include this position, then the individual must be a member of (ISC)².
 - **Past President** – another role to consider in the long term, is adding a “past president” position which will help when transitioning new officers to the board. This position would typically advise the incoming/new President and other officers and Board of Directors and chapter leaders regarding past practices, general operations, and other matters to assist in the smooth running of the chapter.
 - **Charter Member (or Founding Member)** – as an original member of the chartering chapter, all members on the final roster will be considered “charter members” once your group becomes an official chapter. (ISC)² typically does not keep chapter member information on file; however, it will record those who are “charter members”. The chapter can choose to provide special recognition to its members for this unique designation.
- **Signing the Chapter Application**

In order to proceed with the next milestone in the chartering process, the applicant must obtain at least 15 signatures from (ISC)² members on the chapter application.

- **Complete and Submit the Application and Meeting Minutes**

The (ISC)² Chapter Application should be completed and signed by the chartering members. Be sure the newly elected officers are listed, as well as any other positions assigned under the Chapter Position section. All materials should be packaged and uploaded to the (ISC)² Chapter Application Portal. **(ISC)² will not accept incomplete applications.** Keep the original files for your records. (ISC)² will review the materials and provide feedback within a specified timeframe (as provided to you in your approval letter).

Chapter Success Plan

Once you've held your start-up meeting and elections, you will work with your team to develop a Success Plan and implement over the next several months. This will be based on the chapter concept plan you submitted when petitioning to start a chapter, and the feedback received during your start-up meeting. (ISC)² will provide a template you can use, or you can develop your own plan. Either way, three activities should be established for your group to accomplish over the next 4-5 months.

Here are some examples of goals your group can work towards:

- Member meeting
- Industry expert presentation
- Community service event
- Increase membership (%)
- Hold a study group
- Develop a policies and procedures manual

Submit Progress Reports

As your group accomplishes each goal, progress reports should be submitted to the Chapter Application Portal. Deadlines will be assigned for each goal and progress will be monitored in the system. All three goals should be accomplished by the end of the chartering period to become an official chapter.

Complete Legal Documentation

To finalize the chartering process and receive your charter, the following items will need to be completed and submitted to (ISC)² through the Chapter Application Portal:

- **Chapter Bylaws/Governing Documents**

Each (ISC)² Chapter shall adopt its own bylaws or other governance document for its operations that comply with the (ISC)² Chapter Affiliation Agreement. This document serves as the rules by which the chapter operates, such as establishing member dues, types of meetings, election process, officer roles, how to resolve chapter conflict issues, etc. Sample bylaws are provided to chartering chapters to use as a model in establishing its own bylaws. This document can be used or you can develop your own. Once your governance document (or bylaws) has been drafted and formally adopted by the chapter, you will need to submit a copy (in English) to (ISC)² for our records. Sign and scan the information and upload it into the application portal.

- **Chapter Affiliation Agreement**

This document outlines the framework of your chapter and is legally binding. The agreement should be physically signed by the chapter president and submitted to (ISC)² for final authorization. The agreement shall **not** be altered in any way by copying and pasting it into a word processing file. Please print and sign the form as is.

- **New Chapter Profile Sheet**

Complete this sheet with the location information of your chapter to receive the Official Chapter Welcome Kit, as well as to update your chapter record with any changes that have taken place since the application process first started, and to record all chartering members with (ISC)². In addition, this information will be used to register you as an Official CPE Submitter of (ISC)².

Once these items have been completed, upload them into the Chapter Application System. The original agreement should be kept on file with the chapter's records. (ISC)² will review and authorize the agreement, in which you will receive an official welcome letter and signed copy of the agreement.

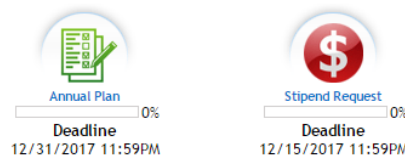
Legal Registration – Legal registration is the sole responsibility of the chapter. The chapter is considered independent of (ISC)² and not controlled or managed by (ISC)² in any way except for the restrictions imposed by (ISC)² for the use of its mark, and those stated in the Affiliation Agreement.

Chapters will need to establish a legal entity in their own name as a Chapter. While incorporation is not required to form a chapter, depending on local legal requirements to establish an independent bank account, it will be required to apply for financial startup assistance from (ISC)², and to participate in certain programs available for official chapters.

(ISC)² cannot provide any legal assistance regarding how to set up a chapter entity. Therefore, (ISC)² advises all members to seek legal advice in your local jurisdiction on any questions regarding the establishment of a legal entity. If you decide to legally register the chapter with the state or country as a corporation, not-for-profit, limited liability, etc., then submit a copy of the documentation to (ISC)² for our records once completed.

Official Phase

The final phase of the Application Process is becoming an official chapter. (ISC)² will review the materials submitted in the Chapter Application Portal and will determine if all the requirements have been met to become an official (ISC)² Chapter. Groups will be notified if they are approved or declined by the regional office. If approved, the group will receive a notification providing details about next steps.



Shown above: Activities pertaining to the Official Phase as shown in the Chapter Application Portal.

The final two activities to complete the chartering process are submitting the **Stipend Request Form** and the **Annual Chapter Plan**.

Stipend Request

(ISC)² will issue a one-time stipend of US\$500 to help cover the costs involved with starting up a chapter, such as for legal registration, bank account, website fees, venue rental, etc. In order for your chapter to receive the stipend from (ISC)², a bank account must be established in the chapter's name, with a minimum of two signatories required from the chapter officers. The Stipend Request Form, which you received in your start-up kit, should be completed with the chapter's bank account information and two officer's signatures. Include a copy of the legal registration or bank account information indicating the

chapter's name in order for the money to be wired to the account. This should be submitted by the deadline indicated in the portal.

Annual Chapter Plan

Depending on the time of the year when you receive your official charter, your chapter will need to develop and submit a plan for the upcoming year (or remainder of the current year). Thereafter, (ISC)² requires reporting on an annual basis, which is required by the end of January of each calendar year to report on the previous year's activities. The chapter officers will be notified with details pertaining to the report several weeks before the deadline.

Official Chapter Welcome Kit

After the chartering chapter is notified of becoming an official (ISC)² Chapter, (ISC)² will prepare a custom Official Chapter Welcome Kit containing your official welcome letter, signed charter, certificate, membership pins and other materials. (ISC)² will also provide a variety of customized marketing materials for your chapter's promotional and communication efforts, including templates for letterhead, PowerPoint slides, brochure and business cards. In addition, the key chapter officers will be given access to the Chapter Compass, a resource portal for chapter officers, which contains various tools and resources available for you to use. The kit will be shipped to you within 4-6 weeks of receiving your charter.

Official Announcement

(ISC)² will send an email notification on your behalf to all local (ISC)² members within your geographic boundaries to announce the launch of your chapter. We recommend scheduling a new chapter meeting and inviting members to attend when sending out this message. Note that the announcement email should be sent approximately 3-4 weeks in advance of the meeting date, so plan accordingly.

Onboarding Timeline

Below are the approximate timeframes for each step in the Chapter Application Process:

● Open Enrollment	3 weeks
● Verification Process	2 weeks
● Evaluation Process	2-3 weeks
● Approval	1 week
● Orientation and Outreach	1 month
● Start-up Meeting, Elections, Application and Success Plan	1 month
● Implement Plan and Submit Progress Reports	3-4 months
● Submit Legal Documentation	1 month
● Final Review & Approval	1 month
● Welcome Kit, Announcements, Stipend and Annual Chapter Plan	2-3 months

Chartering groups will be organized by region and will follow the same process; however, timeframes may differ. Exact dates will be provided for each region during the open enrollment period.

BRANDING AND LOGO USAGE

As a chartering or official (ISC)² Chapter, it is important to maintain the integrity and reputation of the (ISC)² brand and accurately represent your chapter accordingly. Please note the following when using (ISC)²'s name and logos:

- **Autonomous from (ISC)²** - Official and chartering chapters must clearly indicate on their website and marketing materials that they are a chapter of (ISC)², but **not** owned, managed, or controlled by (ISC)² and operates independent of (ISC)². Always reference yourself as a “chapter” in your communications.
- **Chartering Chapter Logo** - Chartering chapters may use the chartering chapter logo (on right) when communicating and promoting the group.
- **(ISC)² Standalone Logo** – Chartering chapters should use the customized chapter logo provided by (ISC)² in the Chapter Start-up Kit. **Do not use the standalone (ISC)² logo on any communications materials without seeking permission from (ISC)².**
- **Official Chapter Logo** - Use of the Official (ISC)² Chapter seal is allowed only when the chapter has received its official charter.
- **Superscript “2”** - Remember to always include the parentheses and superscript the “2” when referring to (ISC)² in any form of communications. Exceptions will be made in cases where formatting is not available. (HINT: try ALT 0178)
- **(ISC)² Credential Logos** - The use of the (ISC)² credential logos are prohibited for use by non-(ISC)² credentialed members (i.e. CAP, CCFP, CCSP, CISSP, CSSLP, HCISPP, SSCP, etc.). The chapter may not use the credential logos unless it has received authorization by (ISC)².



The (ISC)² Official Chapter Handbook provides additional information on branding guidelines.

SUPPORT AND RESOURCES

(ISC)² is dedicated to helping its chapters become successful through increasing their membership and promoting the information security profession worldwide. To assist with the formation and management of an (ISC)² Chapter, (ISC)² provides the following support:

- **Regional Chapter Representatives**
Each region has a dedicated point of contact to provide your chapter with guidance and support throughout the application process, as well as after you receive your charter.
- **Custom Marketing Materials**
As a new chapter, you will receive a variety of custom marketing templates with your chapter's logo for your marketing and communications efforts.
- **Chapter Officer Portal ("Chapter Compass")**
Access to official chapter materials and various tools to assist with your business operations, member recruitment, and events sponsorship are available in the (ISC)² Chapter Compass.
- **Communication Resources**
There are a variety of mediums available for chapters to communicate with one another, to members and with (ISC)². Here's a quick summary of these resources:
 - **Chapter Officer Newsletter** – (ISC)² distributes a monthly newsletter to official chapter officers worldwide, called Chapter Connections. It provides details about chapter activities, new chapter tools, resources and programs, as well as updates and announcements from (ISC)², etc.
 - **Magazine Column** - (ISC)² features a regular column in the (ISC)² *InfoSecurity Professional* magazine, called "Next Chapter", where chapters are featured and chapter activities are highlighted.
 - **Social Media Groups** - there are chapter groups on several social media sites, such as LinkedIn, Facebook, and Twitter, that are used as a platform to promote chapter activities. Many chapters have started groups on these site as well, with the most popular being LinkedIn.
 - **(ISC)² Member Outreach** - Due to our [Privacy Policy](#), (ISC)² cannot release contact information on (ISC)² members. However, (ISC)² can send messages on your behalf for local outreach messages when starting up a chapter. (ISC)² will send emails for special chapter events and annual meetings.
 - **Leadership Meetings** - Throughout the year, (ISC)² holds in-person chapter officer meetings around the world in conjunction with major industry or (ISC)² conferences to provide chapter leaders the opportunity to share ideas and exchange resources. In addition, conference calls will be available for those who are not able to attend these informational meetings to learn about important updates with (ISC)² and the Chapter Program.



More details pertaining to these items can be found in the (ISC)² Official Chapter Handbook.

(ISC)² Chartering Chapter Guidelines

We understand starting a chapter takes a lot of hard work, time, and dedication. It is important to understand the duties and responsibilities involved, and to find people who are willing to make the commitment to make it successful. We appreciate your interest and participation in this program, and value your feedback. Please feel free to communicate any ideas, suggestions, or concerns with us at any time by contacting us at chapters@isc2.org.

Good luck and happy networking!

